



Region of Queens Municipality

**2010/2011
GENERAL OPERATING AND
WATER OPERATING
BUDGETS**

Approved by Council: 19-Apr-10

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Revenue**

	2006/2007 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
1. Taxation						
ASSESSABLE PROPERTIES						
Residential	\$3,892,604	\$4,070,885	\$4,317,857	\$4,664,435		\$4,970,424
Commercial						
Commercial	1,692,610	1,803,812	1,884,707	1,992,256		2,058,881
	1,692,610	1,803,812	1,884,707	1,992,256	0	2,058,881
Resource						
Taxable Assessments	456,528	447,188	457,340	494,027		527,021
Recreational Property Tax	4,262	0	0	0		0
Forest Property-Less than 50,000 Acres	30,837	31,530	32,845	33,275		33,386
Forest Property -More than 50,000 Acres	68,656	62,780	65,377	64,400		64,572
	560,283	541,498	555,562	591,702	0	624,979
AREA RATES						
Protective Services	197,806	202,928	200,396	201,317		199,872
Transportation-Roads & Sidewalks						
Districts 1-12	205,348	162,296	168,901	179,793		185,147
District 13	772,450	826,106	832,846	888,099		916,428
Other						
Debt-District 13	69,735	79,216	127,240	114,061		109,332
Ball Fields	5,364	5,658	5,784	6,003		6,110
	1,250,703	1,276,204	1,335,167	1,389,273	0	1,416,889
Special Assessment-Environmental Health Services						
Environmental Health-Caledonia	36,454	36,501	36,683	36,316		36,576
-Milton	46,165	48,622	48,840	48,547		48,808
-Liverpool	401,691	411,051	417,203	411,224		419,979
-Brooklyn	11,364	14,778	18,904	18,753		19,929
	495,674	510,952	521,630	514,840	0	525,292
Business Property						
Business Occupancy	546,146	439,992	312,817	170,473		29,422
Based on Revenue-Aliant	101,610	97,607	92,054	92,000		80,000
Nova Scotia Power	2,067,339	2,009,966	2,063,333	2,063,333		1,554,929
Nova Scotia Power HST Rebate	67,727	128,484	70,076	70,000		78,000
	2,782,822	2,676,049	2,538,280	2,395,806	0	1,742,351
Other						
Deed Transfer Tax	155,725	225,511	136,349	131,000		213,250
Change of Use Tax	8,320	360	-4,160	0		0
	164,045	225,871	132,189	131,000	0	213,250
Total Taxation	\$10,838,741	\$11,105,271	\$11,285,392	\$11,679,312	\$0	\$11,552,066

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Revenue

	2005/2006 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
2. Grants in Lieu of Taxes						
Federal Government	\$43,589	\$44,938	\$45,527	\$45,500		\$45,000
Federal Government Agencies						
Canada Post	5,204	5,500	5,760	5,800		6,100
Provincial Government						
Provincial Property	36,838	36,026	36,203	35,424		61,587
Provincial Property Conservation	0	0	0	0		3,795
Crown Timber Land	56,661	56,661	62,877	62,877		62,877
Crown Timber Land Conservation	0	0	0	0		1,206
Fire Protection	969	1,241	1,034	1,000		1,100
	94,468	93,928	100,114	99,301	0	130,565
Provincial Government Agencies						
Liquor Commission	14,718	17,780	0	0	0	0
Total Grants in Lieu of Taxes	\$157,979	\$162,146	\$151,401	\$150,601	\$0	\$181,665

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	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011
	Actual	Actual	Actual	Region Budget	Actual to Region Budget
3. Services Provided to Other Governments					
Closure Costs Joint Service Board	\$11,868	\$11,593	\$10,889	\$12,455	\$12,192
Closure Costs HRM	1,915	0	0	0	0
Closure Costs Barrington	10,196	10,101	10,449	10,794	10,820
Closure Costs Clarks Harbour	1,474	1,415	1,511	1,535	1,585
Closure Costs Waste Check	157,444	125,885	125,161	133,390	127,457
Waste Check Solid Waste	1,174,448	939,082	932,890	993,236	948,904
HRM Solid Waste	14,646	0	0	0	0
Waste Check Undertonnage	17,801	32,816	31,909	0	0
Joint Service Board Solid Waste	74,734	73,014	68,516	78,289	76,620
Barrington Solid Waste	64,205	63,619	65,752	67,851	68,000
Clarks Harbour Solid Waste	9,285	8,912	9,506	9,651	9,961
Joint Service Board Organics	37,160	35,086	39,208	39,556	48,776
Barrington Organics	42,796	40,387	42,421	45,221	47,041
Clarks Harbour Organics	3,644	3,702	3,713	3,838	4,444
Joint Service Board Recycling	79,019	82,607	86,081	86,798	84,240
Barrington Recycling	61,059	63,420	64,080	65,221	61,560
Clarks Harbour Recycling	8,053	8,032	8,120	8,543	7,290
Total Services Provided to Other Govern.	\$1,769,747	\$1,499,671	\$1,500,206	\$1,556,378	\$0
4. Sales of Services					
Protective Services					
Parking Meters	\$23,443	\$21,807	\$21,752	\$23,000	\$23,000
Public Health and Welfare Services					
Revenue from Residents	910,007	870,070	918,641	1,031,681	937,704
Environmental Health Services					
Commercial Solid Waste	579,455	408,553	243,394	248,311	254,341
Commercial Organics	24,530	26,359	33,722	24,644	39,099
Commercial Recyclables	10,119	14,767	18,979	15,708	21,060
Commercial Closure	197,761	123,927	211,006	64,495	62,292
Metal Sales	30,632	11,190	25,236	13,500	13,100
Recycling Commodities	109,076	130,418	124,320	115,000	95,000
Contaminated Soil	217,689	473,855	471,935	22,316	22,820
Septage	36,070	44,774	41,978	34,675	37,428
	1,205,332	1,233,843	1,170,570	538,649	0
Other					
Tax Certificates	3,030	4,080	2,100	2,100	2,520
Total Sales of Services	\$2,141,812	\$2,129,800	\$2,113,063	\$1,595,430	\$0
5. Other Revenue from Own Sources					
Licenses & Permits					
Dog Registration Fees	\$14,939	\$14,035	\$13,786	\$15,000	\$14,000
Planning Department Zoning, etc.	5,060	5,615	4,310	5,000	5,500
Building Permits	12,537	10,030	19,579	15,000	15,000
Mobile Home Permits	330	120	60	150	150
Vendors License	1,134	1,150	920	1,000	1,200
Taxi-License & Operator	325	395	275	400	400
	34,325	31,345	38,930	36,550	0
Fines					
Parking Fines	4,744	6,153	2,104	5,000	6,000
Sheriff Fines	37,055	39,618	45,918	30,000	40,000
	41,799	45,771	48,022	35,000	0

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Revenue**

	2006/2007 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
5. Other Revenue from Own Sources Continued						
Rentals						
Mount Pleasant School	6,060	6,060	6,060	6,060		6,060
Call Centre	482,160	385,728	385,728	385,728		308,582
Court House Leasehold Improvements	22,044	22,044	22,044	22,044		7,348
Court House Operating	33,348	32,410	34,049	39,432		41,465
Court House Base Rent	0	0	0	10,000		0
Registry of Deeds	15,948	15,031	14,040	17,643		24,537
Rental-Dairy Treat	0	2,200	3,080	0		0
Rental-Ron's Chainsaws	0	1,500	600	0		0
Garage-Water	5,100	5,100	0	0		0
Trailer-Park	1,540	1,700	1,620	1,620		1,620
Lot Rental-Airport	900	900	0	0		0
Hangar Rent-Airport	780	780	780	780		780
	<u>567,880</u>	<u>473,453</u>	<u>468,001</u>	<u>483,307</u>	<u>0</u>	<u>390,392</u>
Return on Investments						
Interest on Investments	111,700	96,134	65,405	55,000		15,000
Interest on Loans	348	0	0	0		0
	<u>112,048</u>	<u>96,134</u>	<u>65,405</u>	<u>55,000</u>	<u>0</u>	<u>15,000</u>
Other Revenue from Own Sources						
Penalties and Interest on Taxes	<u>135,215</u>	<u>150,701</u>	<u>143,897</u>	<u>130,000</u>		<u>130,000</u>
Recreation and Cultural Services						
Arena Operation						
Ice Rentals	0	0	0	109,455		125,000
Gate Revenues	0	0	0	1,780		1,000
Sponsorships	0	0	0	2,000		2,000
Facility Rentals	0	0	0	1,000		2,500
Skate Sharpening	0	0	0	1,233		1,600
Public Skate	0	0	0	3,820		4,700
Pop/Vending Maching	0	0	0	4,415		500
Miscellaneous	0	0	0	8,000		0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>131,703</u>	<u>0</u>	<u>137,300</u>
Program Revenue						
	<u>28,524</u>	<u>30,082</u>	<u>33,911</u>	<u>47,400</u>		<u>62,070</u>
	<u>28,524</u>	<u>30,082</u>	<u>33,911</u>	<u>179,103</u>	<u>0</u>	<u>199,370</u>
Miscellaneous						
Race Track Revenue	7,704	8,918	8,250	8,000		7,500
South West Nova Guide	0	4,498	3,900	0		0
Nova Scotia Travel Guide Revenue	0	10,452	9,800	9,600		9,600
Fort Point Lighthouse Park	6,805	16,612	13,729	11,200		17,300
Sundry Revenue	63,265	25,450	134,562	20,000		20,000
Visitor Information Center	3,713	7,942	8,379	7,000		7,850
RCMP Criminal Checks	5,262	3,421	2,775	2,500		2,500
Library Coin Machine	507	388	410	500		400
Revenue collected for Other Government Agencies						
Brooklyn Community Rate	43,455	40,338	46,698	45,582		42,562
Milton Community Rate	21,015	22,801	20,061	21,136		21,781
West Queens Recreation Association	0	15,349	0	0		0
Less: transmission of taxes collected for Other Governments						
Brooklyn Cemetery/Recreation	(43,455)	(40,338)	(46,698)	(45,582)		(42,562)
Milton Community Association	(21,015)	(22,801)	(20,061)	(21,136)		(21,781)
West Queens Recreation Association	0	(15,349)	0	0		0
	<u>87,256</u>	<u>77,681</u>	<u>181,805</u>	<u>58,800</u>	<u>0</u>	<u>65,150</u>
Total Other Revenue from Own Sources	<u>\$1,007,047</u>	<u>\$905,167</u>	<u>\$979,971</u>	<u>\$977,760</u>	<u>\$0</u>	<u>\$882,162</u>

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Revenue**

	2005/2006 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
6. Unconditional Transfer from Other Governments						
Provincial Government						
Nova Scotia BusinessDevelopment Corporation-Incubator Mall	\$5,000	\$5,000	\$0	\$0		\$0
Service Nova Scotia & Municipal Affairs Assessment Act, Farm Property Acreage	9,447	9,442	9,494	8,893		9,563
Municipal Grants Act (Equalization)	686,940	911,626	763,320	824,083		819,560
Total Unconditional Transfers from Other Gov.	\$701,387	\$926,068	\$772,814	\$832,976	\$0	\$829,123
7. Conditional Transfers from Federal & Provincial Governments or Agencies						
Provincial Government						
Environmental Health Services						
Diversion Credits	\$87,553	\$68,375	\$51,792	\$51,790	\$0	\$61,780
Economic Development						
Branding Project	8,173	0	0	0		0
NS Health Promotion and Protection						
Recreation Feasibility Study	0	20,000	0	0		0
Department of Transportation						
Liverpool Bridge Railing	0	0	56,520	0		0
Service Nova Scotia						
Gas Tax Rebate	0	0	0	42,000		25,000
Property Mapping Project	17,701	2,299	0	0		0
Civic Numbering Grant	4,345	4,451	4,488	4,485		4,600
EMO Nova Scotia - JEPP	0	2,383	0	0		0
Total Conditional Transfers	\$117,772	\$97,508	\$112,800	\$98,275	\$0	\$91,380
8. Other Transfers, Collections for Other Governments						
Transfers from own valuation allowances & equity						
Surplus of Prior Years	\$167,906	\$667,514	\$75,702	\$106,831		\$32,644
Transfers from Other funds						
Special Operating Reserve Fund	93,094	15,025	32,102	143,294		118,247
Equipment Reserve	0	0	0	0		0
Total Other Transfers	\$261,000	\$682,539	\$107,804	\$250,125	\$0	\$150,891
Total Revenue	\$16,995,485	\$17,508,170	\$17,023,451	\$17,140,857	\$0	\$16,704,541

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	2006/2007 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
9. General Government Services						
Legislative						
Remuneration-Mayor	\$30,000	\$30,000	\$31,300	\$32,550		\$32,550
Remuneration-Council	136,903	136,037	142,816	148,353		148,353
Other						
Travel	10,840	8,442	7,668	11,000		9,000
Other Expenses	17,128	15,852	17,388	17,000		17,700
	<u>194,871</u>	<u>190,331</u>	<u>199,172</u>	<u>208,903</u>	<u>0</u>	<u>207,603</u>
General Administrative						
Administrative	478,718	497,821	524,412	524,099		531,162
Administrative Benefits	83,280	50,403	99,613	102,552		95,732
Allocated -Water Utility	(55,000)	(55,000)	(55,000)	(55,000)		(55,000)
Office Supplies	40,665	42,425	41,088	43,000		43,000
Computer Insurance	4,972	4,877	6,152	6,462		6,462
Equipment Mtnc/Lease Costs	12,381	11,687	12,362	13,000		11,000
Computer System	59,578	64,496	57,958	45,000		50,000
Staff Training Fund	6,115	3,883	5,006	7,500		7,500
	<u>630,709</u>	<u>620,592</u>	<u>691,591</u>	<u>686,613</u>	<u>0</u>	<u>689,856</u>
Financial Management	13,532	7,895	19,532	21,283		21,283
TCA Project	0	0	0	42,000		25,000
Bank Charges	4,390	7,109	7,628	7,200		7,200
	<u>17,922</u>	<u>15,004</u>	<u>27,160</u>	<u>70,483</u>	<u>0</u>	<u>53,483</u>
Taxation						
Administration	44,215	44,382	53,901	51,688		54,215
Tax Billings	15,027	16,020	14,461	16,500		16,000
Tax Rebates or cancellations						
Reduced taxes (Section 69)	45,502	46,527	47,190	50,000		50,000
Assessment Services	296,213	296,887	311,411	320,462		331,755
Other Taxation-Tax Sale Costs	990	3,454	3,106	2,500		2,500
	<u>401,947</u>	<u>407,270</u>	<u>430,069</u>	<u>441,150</u>	<u>0</u>	<u>454,470</u>
Common Services-Administration Building						
Salary & Benefits	26,268	16,221	23,730	26,950		27,557
Sanitary Supplies	(82)	921	1,370	1,500		1,500
Insurance	4,359	4,218	4,362	3,315		3,628
Electricity	26,792	27,823	27,737	28,200		28,200
General Maintenance	20,737	22,145	10,466	17,500		59,000
Utilities	2,028	2,162	2,435	3,250		2,800
	<u>80,102</u>	<u>73,490</u>	<u>70,100</u>	<u>80,715</u>	<u>0</u>	<u>122,685</u>
Other						
Legal Services	79,925	50,133	33,831	35,000		35,000
Staff Relations Fund	4,612	4,607	6,709	6,700		6,700
	<u>84,537</u>	<u>54,740</u>	<u>40,540</u>	<u>41,700</u>	<u>0</u>	<u>41,700</u>

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	2006/2007 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
Other General Government Services						
Boundary Review	0	616	0	0	0	0
Elections, plebiscites and ratepayers meetings	735	0	16,394	0	0	0
	<u>735</u>	<u>616</u>	<u>16,394</u>	<u>0</u>	<u>0</u>	<u>0</u>
Conventions & Delegations						
UNSM	17,882	14,128	13,377	12,000		17,000
FCM	11,148	11,685	13,767	1,500		1,697
Other-Councillors	733	1,821	946	1,500		3,500
AMA	1,891	3,408	2,899	3,500		2,500
	<u>31,654</u>	<u>31,042</u>	<u>30,989</u>	<u>18,500</u>	<u>0</u>	<u>24,697</u>
General Accident & Damage Claims & Public Liability Insurance						
	<u>1,508</u>	<u>1,508</u>	<u>1,750</u>	<u>1,750</u>		<u>1,750</u>
Grants to Other Organizations & Individuals						
Allocated & Contingency	48,400	46,250	48,050	48,400		46,500
Loan Interest-QC Fair/Kiwanis	348	0	0	0		0
	<u>48,748</u>	<u>46,250</u>	<u>48,050</u>	<u>48,400</u>	<u>0</u>	<u>46,500</u>
Other						
Grant -Greenfield Community Center	0	0	30,000	0		0
Scholarships	2,400	2,400	1,600	2,400		2,400
Municipal Floats	1,401	1,501	1,520	1,500		1,500
Pension/Administration Costs	11,092	325	0	300		300
Memberships	200	0	0	0		0
Advertising & Promotions	7,398	6,227	3,756	5,000		4,000
10th Year Anniversary	5,046	0	0	0		0
Visual Identity	4,884	3,753	4,462	5,000		5,000
Contingency	11,131	11,439	7,657	15,000		14,600
Newsletters/Promotions	5,619	3,861	5,876	4,500		0
	<u>49,171</u>	<u>29,506</u>	<u>54,871</u>	<u>33,700</u>	<u>0</u>	<u>27,800</u>
Debenture Principal & Interest						
Principal	0	0	0	0		0
Interest	0	0	0	0		0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Valuation Allowance						
Unresolved Assessment Appeal	0	0	22,289	85,000		50,000
Uncollectible taxes	14,209	10,923	0	0		0
	<u>14,209</u>	<u>10,923</u>	<u>22,289</u>	<u>85,000</u>	<u>0</u>	<u>50,000</u>
	<u>\$1,556,113</u>	<u>\$1,481,272</u>	<u>\$1,632,975</u>	<u>\$1,716,914</u>	<u>\$0</u>	<u>\$1,720,544</u>

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	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011
	Actual	Actual	Actual	Region Budget	Actual to Region Budget
10. Protective Services					
Police Protection					
Administration-Prosecution Fees	\$4,350	\$5,175	\$16,650	\$15,000	\$17,500
DNA Testing	3,197	3,008	3,082	3,100	3,029
RCMP Satellite Office-Caledonia	0	0	633	2,000	1,500
Correctional Services	255,616	252,817	255,011	255,011	201,161
Crime Investigation Prevention & Protective Services	1,524,900	1,582,000	1,656,644	1,739,476	1,654,231
	<u>1,788,063</u>	<u>1,843,000</u>	<u>1,932,020</u>	<u>2,014,587</u>	<u>0</u>
Law Enforcement					
Building/Fire Inspection					
Salary & Benefits	67,669	63,107	67,609	61,769	64,876
Telephone	1,184	906	762	1,000	1,000
Uniform	691	623	99	0	0
Travel	2,115	458	2,888	1,600	1,000
Insurance Liability/Vehicle	1,423	1,362	1,356	1,435	1,505
Gasoline	4,500	4,500	4,500	4,500	4,500
Maintenance Vehicle	742	1,324	141	2,000	1,500
Supplies	1,789	1,077	502	1,000	750
Training/Memberships	1,812	708	3,897	1,500	1,200
Contingency	754	1,689	722	500	500
	<u>82,679</u>	<u>75,754</u>	<u>82,476</u>	<u>75,304</u>	<u>0</u>
By Law Enforcement					
Salary & Benefits	51,634	52,045	36,461	62,492	59,746
Gasoline	4,500	4,500	4,500	4,500	4,700
Uniform	691	1,494	1,205	1,200	600
Insurance Liability/Vehicle	1,423	1,362	1,398	1,395	1,465
Telephone	592	814	1,179	1,000	1,100
Training/Memberships	0	360	(125)	1,000	1,000
Unightly Premises	775	477	591	750	750
Dog Tags	1,369	691	509	800	600
Maintenance Dog Pound	1,550	962	691	500	800
Maintenance of Vehicle	742	651	2,731	2,500	2,500
Parking Meter Repairs/Tickets	2,557	3,201	297	2,000	1,600
Supplies for Dog Control	84	118	0	200	300
	<u>65,917</u>	<u>66,675</u>	<u>49,437</u>	<u>78,337</u>	<u>0</u>
	<u>148,596</u>	<u>142,429</u>	<u>131,913</u>	<u>153,641</u>	<u>0</u>
Fire Protection					
Fire Fighting Force					
Grants Volunteer Fire Departments/First Resp.	294,213	295,775	294,213	294,213	294,213
NQFD-Business Plan	5,000	0	0	0	0
Training	1,070	0	0	0	0
Fire Department Equipment Purchases	30,500	3,000	0	0	0
Dry Hydrant Maintenance	0	1,325	437	5,000	5,000
Interest on Loans-transfer to reserve	7,424	9,043	8,528	8,464	2,110
Workers Compensation	14,276	19,673	13,257	13,700	17,852
Medical Insurance	4,953	4,953	5,448	5,230	5,300
1st Responders Insurance	4,818	4,868	4,868	5,000	4,800
Liability Insurance	20,713	18,091	17,862	18,090	18,398
	<u>382,967</u>	<u>356,728</u>	<u>344,613</u>	<u>349,697</u>	<u>0</u>
Fire Alarm Systems					
Answering Contract	22,662	23,281	24,354	24,648	25,317
Base Station/Antenna	601	656	660	700	500
	<u>23,263</u>	<u>23,937</u>	<u>25,014</u>	<u>25,348</u>	<u>0</u>

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Expenditures

	2006/2007 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
Water Supply and Hydrants	197,235	197,235	197,235	197,235		197,235
Fire Station Building						
Insurance/Building/Boilder	1,177	1,203	1,171	1,233		1,225
Fuel	16,860	23,952	18,356	19,000		17,500
Utilities	13,386	15,300	16,540	15,600		16,400
Building Repairs & Grounds	4,157	4,567	1,738	3,500		3,500
	35,580	45,022	37,805	39,333	0	38,625
Other Fire Protection						
Snow Removal N.Q. Fire Hydrants	1,862	6,376	3,910	4,000		4,000
Equipment Grants to Fire Departments	0	0	0	0	0	0
	640,907	629,298	608,577	615,613	0	613,350
Emergency Measures						
Local EMO	9,506	17,917	18,672	15,500		15,500
Comfort Center Grant-Westfield	0	0	5,000	0		0
Ground Search & Rescue-Fuel	2,665	3,495	3,594	3,000		3,000
Vehicle Insurance	13,522	14,365	14,230	14,230		14,527
Electricity	1,420	1,293	1,212	1,500		1,500
Building Insurance	443	355	325	347		355
Building Maintenance	2,592	4,237	2,251	3,000		3,000
	30,148	41,662	45,284	37,577	0	37,882
Other						
Court House Power Water & Sewer	2,312	2,347	4,140	4,000		5,500
Heat	3,858	5,927	3,568	5,300		5,000
Insurance, Fire & Liability	4,059	3,145	3,020	3,265		3,760
Salary & Benefits	14,362	9,357	13,093	14,867		15,205
Sanitary Supplies	2,000	2,000	1,500	2,000		2,000
Repairs & Maintenance	6,617	8,722	8,172	10,000		10,000
	33,208	31,498	33,493	39,432	0	41,465
Debenture Principal & Interest						
Principal	38,280	38,280	38,280	38,280		38,280
Interest	11,098	8,755	6,323	3,931		1,491
	49,378	47,035	44,603	42,211	0	39,771
Total Protective Services	\$2,690,300	\$2,734,922	\$2,795,890	\$2,903,061	\$0	\$2,761,881

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Expenditures

	2006/2007	2007/2008	2008/2009	2009/2010	Actual to	2010/2011
	Actual	Actual	Actual	Region Budget		Region Budget
11. Transportation Services						
Common Services-Administration						
Salaries Supervision	\$151,338	\$210,307	\$239,115	\$247,608		\$255,512
Benefits Supervision	24,773	28,546	46,220	50,921		53,482
Wages Regular	412,185	441,660	461,952	452,025		468,563
Benefits Regular	87,656	51,439	100,233	108,036		112,627
Wages Overtime	24,884	39,455	43,812	41,154		42,598
Benefits Overtime	3,839	2,964	6,197	6,778		7,902
Telephone	2,696	3,818	3,360	3,500		3,500
Travel	1,480	552	137	500		500
Radio Equipment	3,598	414	4,647	8,000		8,000
Insurance-Vehicle Director	0	799	725	1,311		1,271
Allocated Out-Supervision	(25,944)	(27,167)	(28,453)	(29,770)		(30,448)
Allocated Out-Benefits Supervision	(4,778)	(4,995)	(5,390)	(5,854)		(6,163)
Allocated Out-Salaries Sewer	(42,204)	(43,371)	(45,314)	(48,164)		(48,628)
Allocated Out-Benefits Sewer	(8,440)	(8,640)	(10,097)	(11,234)		(11,590)
Allocated Out-Other Sal. Water	(95,661)	(98,106)	(108,035)	(115,997)		(116,996)
Allocated Out-Other Benefits Water	(19,805)	(20,353)	(22,313)	(24,908)		(25,685)
Right of Ways/Tree Maintenance	2,041	3,016	564	2,500		1,000
Job Recruitment	12,115	0	0	0		0
Port Medway Sewer Treatment Plant Study	14,533	0	0	0		0
Contingency	6,761	7,985	2,220	5,000		5,000
	<u>551,067</u>	<u>588,323</u>	<u>689,580</u>	<u>691,406</u>	<u>0</u>	<u>720,445</u>
Common Services-Equipment Operations						
Salary & Benefits Mechanic	62,924	75,886	56,254	59,300		66,212
Equipment Oil	16,282	19,565	23,290	20,000		20,000
Equipment Gas	24,414	32,492	29,729	30,000		30,000
Equipment Propane	0	0	0	300		0
Equipment Diesel	75,000	74,901	74,999	75,000		75,000
Trucks-Repairs Parts	63,587	75,724	97,845	75,000		85,000
Trucks-Insurance	21,147	18,531	22,849	19,990		16,409
Compressor-Repairs	171	427	0	600		600
Sidewalk Plowing Repairs & Parts	3,635	1,043	4,019	3,000		3,000
Plow Insurance	707	388	677	695		5,072
Pumps	1,026	862	3,175	2,000		2,000
Welding Machine & Rods	1,287	1,096	2,170	1,000		1,000
Loader-Repairs Parts	22,975	20,984	15,713	15,000		15,000
Excavator Repairs	54,649	36,302	27,564	25,000		25,000
Loader-Insurance	5,635	3,454	5,307	2,895		2,026
Backhoe -Repairs Parts	2,706	5,999	8,190	6,000		6,000
Backhoe - Insurance	0	500	0	1,033		500
Roller/Compactor - Repairs	5,263	8,764	11,584	5,000		5,700
Contracted Services	13,712	13,460	15,533	13,500		13,500
	<u>375,120</u>	<u>390,378</u>	<u>398,898</u>	<u>355,313</u>	<u>0</u>	<u>372,019</u>

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Expenditures

	2006/2007 Actual	2006/2007 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
Small tools and Equipment						
Tools/Insurance	5,531	4,869	7,162	6,500		6,500
Small Equipment	4,930	7,369	10,645	7,500		7,500
Salt Spreader/Snow Blower	0	1,161	381	1,000		1,000
High Pressure Washer	343	119	0	300		0
Safety Equipment	12,588	13,411	16,209	12,500		12,500
Sweeper	251	0	262	500		500
	<u>23,643</u>	<u>26,929</u>	<u>34,659</u>	<u>28,300</u>	<u>0</u>	<u>28,000</u>
Works/Storage Garage						
Insurance	1,299	722	1,254	525		399
Electricity/Heat/Utilities	14,985	16,844	17,262	7,500		7,500
Repairs	11,076	7,356	7,933	5,000		4,000
Salt Shed	1,665	778	1,235	625		625
	<u>29,025</u>	<u>25,700</u>	<u>27,684</u>	<u>13,650</u>	<u>0</u>	<u>12,524</u>
Works Garage Bristol Avenue						
Insurance	0	0	0	1,037		1,170
Electricity/Heat/Utilities	0	0	0	15,000		15,000
Repairs	0	0	0	4,000		5,000
	<u>0</u>	<u>0</u>	<u>0</u>	<u>20,037</u>	<u>0</u>	<u>21,170</u>
Liability Insurance	<u>8,609</u>	<u>6,679</u>	<u>6,528</u>	<u>7,200</u>		<u>8,980</u>
Staff Training	<u>4,377</u>	<u>6,289</u>	<u>3,986</u>	<u>6,000</u>		<u>6,000</u>
Debenture Principal & Interest						
Principal	0	0	0	0	0	0
Interest	0	0	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Common Services	<u>991,841</u>	<u>1,044,298</u>	<u>1,161,335</u>	<u>1,121,906</u>	<u>0</u>	<u>1,169,138</u>
Road Transport						
Roads and Streets						
Road Levy	218,412	221,905	227,245	234,062		232,983
Streets-Material	6,628	10,239	9,465	10,000		10,000
Use of Gravel	12,790	8,953	9,835	10,000		10,000
Dust Control	631	688	1,032	500		500
Meal Allowance	4,487	5,111	5,016	4,000		5,000
Pavement Patching Material	7,232	6,987	4,490	10,000		10,000
Sidewalks Material	31,305	27,087	32,936	36,500		36,500
Ditching	11,145	5,340	1,392	3,500		3,500
Drains Material	3,732	3,746	2,014	3,500		3,500
Mill Brook	1,820	678	248	1,500		1,000
Catch Basin Material	2,584	4,727	3,876	4,500		3,500
Snow Removal Salt	29,782	59,703	56,949	42,500		42,500
Salt Transportation Charges	19,028	32,857	46,535	42,500		42,500
Street Cleaning	8,942	4,716	15,226	15,000		15,000
Signs & Crosswalks Material	19,743	25,325	30,183	27,500		30,000
Sidewalk Renewal	0	0	0	0		22,500
Street Line Surveying	1,133	679	1,305	1,000		1,000
Wharf Structure Repairs - Liverpool	0	0	0	0		17,535
Redesign of Parking Area	0	0	0	0		52,500
Beach Meadows Road Paving	0	14,681	0	0		0
Vehicle Registration	12,084	10,541	15,066	15,000		15,000
Paving	0	0	0	0		175,000
Liverpool Bridge Railing	0	489	130,481	0		0
	<u>391,478</u>	<u>444,452</u>	<u>593,294</u>	<u>461,562</u>	<u>0</u>	<u>730,018</u>
Debenture Principal & Interest						
Principal	59,253	62,154	92,153	86,695		86,695
Interest	15,862	26,711	30,727	26,514		22,636
	<u>75,115</u>	<u>88,865</u>	<u>122,880</u>	<u>113,209</u>	<u>0</u>	<u>109,331</u>

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Expenditures

	2006/2007 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
Debenture Discount						
Discount	0	0	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Road Transport						
Street lighting						
Rental	283,471	292,661	289,002	301,800		309,410
Light Replacements	554	1,008	678	1,000		1,000
	<u>284,025</u>	<u>293,669</u>	<u>289,680</u>	<u>302,800</u>	0	<u>310,410</u>
Debenture Principal & Interest						
Principal	0	0	0	0		14,205
Interest	0	0	0	0		4,262
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	0	<u>18,467</u>
Air Transportation						
Administration						
Airport Manager	25,584	25,584	25,584	0	0	0
Airport Office Supplies/Telephone	1,132	868	1,039	0	0	0
Airport Insurance	10,377	9,428	5,806	7,676		5,700
Airport Licenses	125	82	82	82		0
	<u>37,218</u>	<u>35,962</u>	<u>32,511</u>	<u>7,758</u>	0	<u>5,700</u>
Airport						
Equipment Maintenance	804	4,620	1,233	0		0
Building/Grounds	3,759	6,338	1,941	2,500		2,500
Heat/Lights/Fuel	2,742	4,026	3,142	2,500		2,500
	<u>7,305</u>	<u>14,984</u>	<u>6,316</u>	<u>5,000</u>	0	<u>5,000</u>
Total Air transport	<u>44,523</u>	<u>50,946</u>	<u>38,827</u>	<u>12,758</u>	0	<u>10,700</u>
Total Transportation Services	<u>\$1,786,982</u>	<u>\$1,922,230</u>	<u>\$2,206,016</u>	<u>\$2,012,235</u>	\$0	<u>\$2,348,064</u>

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Expenditures

	2006/2007 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
R.Q.M. Sewage Collection & Disposal						
R.Q.M. Sewage Administration						
Insurance-Caledonia	\$2,505	\$1,996	\$1,789	\$1,934		\$2,694
Insurance-STP Liverpool	6,666	7,791	7,454	7,930		9,984
Insurance-Milton	938	762	935	662		990
Training-STP Liverpool	750	0	0	0		1,500
	<u>10,859</u>	<u>10,549</u>	<u>10,178</u>	<u>10,526</u>	<u>0</u>	<u>15,168</u>
R.Q.M. Sewage Collection Systems						
Liverpool Sewer Labour	12,365	12,668	13,318	13,826		14,329
Liverpool Sewer Benefits	2,738	2,790	2,985	3,258		3,401
Liverpool Sewer Materials	11,514	11,720	10,379	12,000		10,000
Liverpool Sewer Gravel	3,486	2,652	4,749	5,000		5,000
Sewer Line Cleaning	4,903	3,840	3,211	5,500		5,500
Liverpool Sewer Line Cleaning Labour	1,546	1,584	1,665	1,728		1,791
Liverpool Sewer Line Cleaning Benefits	342	349	373	407		425
Caledonia Pumping Station Power & Parts	6,873	7,602	7,041	5,500		5,500
Caledonia Sewer-General Maintenance	7,150	6,884	4,488	6,000		8,000
Caledonia Sewer-Labour	12,476	12,828	13,715	14,816		14,901
Milton-Pumping Station Power & Parts	3,043	10,446	7,731	5,000		5,000
Milton General Maintenance	1,573	907	432	2,500		2,500
Sewer Valuation Allowance	0	0	8,244	0		0
Milton Labour	1,618	1,656	1,747	1,830		1,900
	<u>69,627</u>	<u>75,926</u>	<u>80,078</u>	<u>77,365</u>	<u>0</u>	<u>78,247</u>
R.Q.M. Sewage Treatment & Disposal						
Sewer Cleaning-Caledonia	1,618	0	0	1,000		2,500
STP Operations-Liverpool	50,121	46,270	48,835	50,000		50,000
STP Operations Labour-Liverpool	16,507	17,000	17,684	19,107		18,942
STP Operations-Benefits Liverpool	3,051	3,136	3,924	4,425		4,528
Liverpool Pumping Station Power & Part	66,598	60,597	59,095	62,000		60,000
	<u>137,895</u>	<u>127,003</u>	<u>129,538</u>	<u>136,532</u>	<u>0</u>	<u>135,970</u>
Debenture Principal & Interest						
Principal	247,154	266,424	266,425	244,182		244,182
Interest	41,589	40,868	34,117	27,989		22,158
	<u>288,743</u>	<u>307,292</u>	<u>300,542</u>	<u>272,171</u>	<u>0</u>	<u>266,340</u>
Debenture Discount						
Discount	3,223	2,206	0	0		0
	<u>3,223</u>	<u>2,206</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
R.Q.M. Total Sewage and Disposal						
	<u>510,347</u>	<u>522,976</u>	<u>520,336</u>	<u>496,594</u>	<u>0</u>	<u>495,725</u>

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Expenditures

	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011
	Actual	Actual	Actual	Region Budget	Actual to Region Budget
Garbage Collection & Disposal Administration					
Salary and Benefits	39,379	45,426	54,189	57,450	60,483
Training	1,362	1,962	481	1,000	1,000
Postage	400	400	400	0	0
Office Supplies	300	300	300	0	0
Photocopying	700	700	700	0	0
Travel	3,450	5,230	5,083	6,000	6,000
Telephone	805	1,379	1,771	1,500	1,500
Promotions/Public Education	18,904	17,450	17,666	17,500	17,500
Special Projects	6,127	7,484	7,448	7,500	7,500
Contingency	478	0	0	500	500
	<u>71,905</u>	<u>80,331</u>	<u>88,038</u>	<u>91,450</u>	<u>0</u>
Garbage & Waste Collection					
Derelict Vehicle Program	183	284	109	1,000	1,000
Solid Waste Transportation Contract	347,176	303,516	316,218	336,085	329,806
Garbage Boxes	18,309	17,404	16,068	17,500	17,500
Solid Waste Collection Contracts	449,086	468,843	489,624	490,726	505,450
	<u>814,754</u>	<u>790,047</u>	<u>822,019</u>	<u>845,311</u>	<u>0</u>
Landfill					
Salary and Benefits	295,854	282,169	290,041	313,854	304,678
Insurance	16,451	17,786	13,432	14,515	22,007
Equipment/Facility Operation	286,331	205,358	194,455	185,000	185,000
Gravel Stockpile	52,920	38,907	33,526	20,000	20,000
Control Program	104,206	77,393	36,287	45,000	40,000
Seeding & Grading	12,359	4,769	10,343	1,500	1,000
Household Hazardous Waste	0	5,291	5,357	6,500	5,000
C & D Chipping	25,232	9,698	9,968	10,000	10,000
Study Costs-Financial Impact Study	0	0	0	0	6,500
Advertising	706	226	583	500	500
Leachate Management	67,739	65,521	84,308	75,000	75,000
General Supplies & Materials	7,934	5,002	6,996	6,000	6,000
Equipment Rental	0	734	0	500	500
CFC Removal	0	0	0	500	500
Meal Allowance	4,220	3,750	2,249	2,500	2,500
Reserve Fund-Spec Cap-Post Closure-Cont.	380,658	272,922	359,016	222,669	214,346
Reserve Fund-Spec Cap-Post Closure Queens	18,500	18,500	18,500	18,500	18,500
	<u>1,273,110</u>	<u>1,008,026</u>	<u>1,065,061</u>	<u>922,538</u>	<u>0</u>
Debenture Principal & Interest					
Principal	260,000	260,000	260,000	260,000	260,000
Interest	103,277	93,959	83,603	73,684	74,226
	<u>363,277</u>	<u>353,959</u>	<u>343,603</u>	<u>333,684</u>	<u>0</u>
Debenture Discount					
Discount	34,969	0	0	0	8,000
	<u>34,969</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,000</u>
Recycling					
Recycling Facility Operation	66,378	48,471	58,169	60,000	50,000
Organics Disposal	174,658	176,740	190,648	228,345	240,892
MRF Labour	306,152	285,866	275,706	331,319	280,209
Meal Allowance	6,500	7,180	1,940	3,000	2,000
Leaf & Yard Operations	14,940	5,406	12,753	12,500	12,500
	<u>568,628</u>	<u>523,663</u>	<u>539,216</u>	<u>635,164</u>	<u>0</u>
Debenture Principal & Interest					
Principal	32,600	32,600	32,600	32,600	32,600
Interest	12,949	11,781	10,483	9,239	7,931
	<u>45,549</u>	<u>44,381</u>	<u>43,083</u>	<u>41,839</u>	<u>0</u>
Debenture Discount					
Discount	0	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Garbage & Waste Collection & Disposal	<u>3,172,192</u>	<u>2,800,407</u>	<u>2,901,020</u>	<u>2,869,986</u>	<u>0</u>
Total Environmental Health Services	<u>\$3,682,539</u>	<u>\$3,323,383</u>	<u>\$3,421,356</u>	<u>\$3,366,580</u>	<u>\$0</u>

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Expenditures

	2006/2007 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
13. Public Health & Welfare Services						
Hillsview Acres	\$859,985	\$865,377	\$887,683	\$1,031,681		\$937,704
Public Health and Welfare Services						
Deficit of Regional Housing Authority	56,200	84,188	78,061	78,000		45,000
Own Agencies						
Mount Pleasant School						
Sanitary Supplies	1,189	874	1,334	1,000		1,000
Insurance	1,139	892	889	957		1,032
Heating	5,508	7,627	6,453	7,500		6,500
Electricity	5,624	5,864	6,208	6,900		6,600
Maintenance	6,440	6,936	4,900	6,000		6,000
	19,900	22,193	19,784	22,357	0	21,132
	\$936,085	\$971,758	\$985,528	\$1,132,038	\$0	\$1,003,836
14. Environment Development Services						
Planning						
Administration						
Salaries & Benefits	\$125,281	\$135,450	\$163,058	\$177,653		\$186,422
Supplies	2,001	1,987	2,137	2,000		2,000
Land Use Planning/Subdivision Bylaw Review	4,506	1,833	0	1,500		1,000
Library	242	285	486	250		250
Registration Costs-Deeds Office	394	0	834	500		500
	132,424	139,555	166,515	181,903	0	190,172
Planning Other						
Travel	502	1,104	1,432	2,000		2,000
Mapping Project (Net)	17,701	22,087	4,654	0		0
Liability Insurance	574	445	435	480		674
Civic Number Private Road Signage	0	197	204	500		500
Training/Memberships	1,802	1,771	718	1,500		1,500
Telephone	899	1,137	997	1,000		1,000
Advertising	289	1,773	378	500		500
Statistics Information	0	91	346	0		0
Heritage Property	35	429	0	8,805		500
GIS Project	546	1,709	771	14,000		1,500
Surveying	12,813	5,527	9,603	10,000		0
Contingency	1,395	410	628	1,000		1,000
	36,556	36,680	20,166	39,785	0	9,174
Total Environmental Planning & Zoning	168,980	176,235	186,681	221,688	0	199,346
Other Environment Development Services						
Tourism & Economic Development						
Salaries & Benefits						
Salaries & Benefits	126,461	114,468	137,744	141,394		131,521
Supplies/Materials/Operations						
Supplies	2,110	2,048	6,355	2,500		2,500
Photocopying	443	379	229	500		500
Postage	1,592	705	497	1,000		650
Telephone	792	826	839	1,000		800
Library/Resource	149	602	128	250		250
	5,086	4,560	8,048	5,250	0	4,700

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Expenditures**

	2006/2007 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
Department Services/Projects						
Brochure Update & Productions	5,761	6,120	6,846	5,000		5,000
	<u>5,761</u>	<u>6,120</u>	<u>6,846</u>	<u>5,000</u>	<u>0</u>	<u>5,000</u>
Queens Waterfront Development						
Port Medway Lighthouse/Waterfront	6,205	3,554	15,961	6,000		6,000
	<u>6,205</u>	<u>3,554</u>	<u>15,961</u>	<u>6,000</u>	<u>0</u>	<u>6,000</u>
Publicity & Advertising						
Website Development	976	776	1,055	1,200		1,200
South Shore Guide	3,583	8,401	5,310	2,000		1,000
NS Guide	4,623	14,537	14,838	15,000		15,000
Signage Development & Mtnc.	5,852	794	1,630	2,000		2,000
Miscellaneous	6,997	5,036	3,405	5,000		5,000
	<u>22,031</u>	<u>29,544</u>	<u>26,238</u>	<u>25,200</u>	<u>0</u>	<u>24,200</u>
Facilities						
Christmas Lighting/Wreaths	11,014	6,927	10,046	11,500		10,000
Replacement of Wiring for Wreaths	1,551	1,342	0	0		0
Liability Insurance	861	668	653	717		1,011
Farmers Market	4,796	0	0	500		500
Visitor Information Repairs	1,981	3,113	2,179	3,500		1,500
	<u>20,203</u>	<u>12,050</u>	<u>12,878</u>	<u>16,217</u>	<u>0</u>	<u>13,011</u>

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Expenditures

	2006/2007 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
Fort Point Lighthouse Park						
Insurance	5,068	3,999	3,756	4,040		4,090
Salary/Benefits	18,781	22,471	25,056	25,825		24,467
Supplies	600	621	564	700		750
Utilities	4,327	4,793	4,738	5,000		5,000
Miscellaneous/Repairs	7,158	5,118	4,791	7,500		6,500
Gift Shop Supplies	0	3,875	4,541	5,000		5,000
Payment to Crafters	0	6,453	4,693	6,000		6,000
	<u>35,934</u>	<u>47,330</u>	<u>48,139</u>	<u>54,065</u>	<u>0</u>	<u>51,807</u>
Call Centre						
Maintenance	22,626	12,701	26,325	25,000		25,000
Real Property Taxes	75,128	78,365	80,649	84,387		88,629
Professional Fees	57,859	10,000	0	0		0
Insurance	3,307	1,603	1,687	1,700		1,650
	<u>158,920</u>	<u>102,669</u>	<u>108,661</u>	<u>111,087</u>	<u>0</u>	<u>115,279</u>
Debenture Principal & Interest						
Principal	101,335	101,335	101,335	101,335		115,330
Interest	35,894	31,588	26,773	21,959		21,006
NSBI Guarantee Repayment	42,747	43,800	36,315	0	0	0
	<u>179,976</u>	<u>176,723</u>	<u>164,423</u>	<u>123,294</u>	<u>0</u>	<u>136,336</u>
Debenture Discount						
Discount	0	0	0	0	0	601
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>601</u>
Other						
VIC Operations	13,887	26,628	25,246	31,000		31,000
Grant Destination South West Nova	2,500	5,000	5,000	5,000		5,000
Training	2,200	1,689	2,184	5,000		3,000
Travel	3,465	3,333	4,015	5,000		3,000
Membership	391	365	719	800		200
Contingency	83	1,005	546	1,000		1,000
	<u>22,526</u>	<u>38,020</u>	<u>37,710</u>	<u>47,800</u>	<u>0</u>	<u>43,200</u>
Economic Development						
Regional Development Authority	27,710	25,427	26,139	25,715		25,364
Music Week	5,000	5,000	0	0		0
Community Economic Diversification	16,121	6,792	11,617	35,000		15,000
	<u>48,831</u>	<u>37,219</u>	<u>37,756</u>	<u>60,715</u>	<u>0</u>	<u>40,364</u>
Total Tourism and Economic Development	<u>631,934</u>	<u>572,257</u>	<u>604,404</u>	<u>596,022</u>	<u>0</u>	<u>572,019</u>
Total Environmental Development Serv	<u>\$800,914</u>	<u>\$748,492</u>	<u>\$791,085</u>	<u>\$817,710</u>	<u>\$0</u>	<u>\$771,365</u>

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Expenditures

	2006/2007 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
15. Recreation and Cultural Services						
Recreation Facilities						
Swimming Pool/Beach						
Staff Wages/Benefits-NQAC	\$10,280	\$17,317	\$15,469	\$19,995		\$21,129
Utilities-NQAC	1,435	1,768	1,695	1,800		1,600
Supplies-NQAC	1,703	1,691	655	1,500		1,000
Maintenance-NQAC	3,640	5,803	8,387	5,000		4,000
Staff Training/Travel-NQAC	0	3,899	1,862	2,000		2,000
Insurance-NQAC	975	414	744	535		1,049
Staff Wages/Benefits-Milton Pool	14,448	25,190	19,954	19,995		21,179
Utilities-Milton Pool	1,166	1,496	1,628	1,700		1,750
Supplies-Milton Pool	2,392	3,142	2,174	2,500		2,000
Maintenance-Milton Pool	4,802	10,237	4,838	5,000		11,731
Staff Training/Travel-Milton Pool	836	3,238	199	750		750
Insurance-Milton Pool	376	646	324	624		312
Beach Meadows Beach Gravel	0	17,491	0	0		0
Beach Meadows Beach	4,061	4,605	4,480	4,500		4,200
	<u>46,114</u>	<u>96,937</u>	<u>62,409</u>	<u>65,899</u>	<u>0</u>	<u>72,700</u>
Parks/Playgrounds						
Planter Maintenance	4,041	4,520	6,804	5,500		5,500
Liverpool Waterfront	0	2,574	2,404	2,500		3,000
Ground Keepers	87,607	100,850	100,108	102,974		104,947
Gasoline Grounds Keepers	4,500	4,512	4,500	4,500		4,500
Trestle Trail	2,275	2,425	1,554	2,500		1,500
Liability Insurance	861	668	653	720		1,011
Softball Fields	6,813	6,373	3,667	6,000		6,000
Other Facilities	15,575	14,031	18,560	18,000		15,000
Equipment/CSA Standards	0	0	2,542	3,500		2,000
	<u>121,672</u>	<u>135,953</u>	<u>140,792</u>	<u>146,194</u>	<u>0</u>	<u>143,458</u>
Arena						
Arena Grant	24,018	15,450	24,202	20,000		0
Salaries	0	0	0	50,764		74,282
Equipment Maintenance	0	0	0	3,000		2,000
Office Supplies	0	0	0	500		500
Insurance	9,804	7,986	7,636	11,870		9,993
License & Fees	0	0	0	800		500
Sewer & Water Fees	0	0	0	1,200		8,200
Telephone	0	0	0	900		900
Power	0	0	0	41,350		59,000
Propane	0	0	0	4,800		15,000
Facility Maintenance	0	0	0	65,000		8,000
	<u>33,822</u>	<u>23,436</u>	<u>31,838</u>	<u>200,184</u>	<u>0</u>	<u>178,375</u>
Subtotal Recreation Facilities	<u>201,608</u>	<u>256,326</u>	<u>235,039</u>	<u>412,277</u>	<u>0</u>	<u>394,533</u>
Cultural Buildings & Facilities						
Historical Burial Grounds	2,427	1,007	2,157	1,500		1,000
Museums						
Blacksmith Museum	529	855	439	10,500		500
Museum/Astor Theatre Insurance	6,043	4,528	4,126	4,251		4,405
Museum/Astor Theatre Electricity & Fuel	17,725	19,965	18,664	20,000		18,700
Museum/Astor Theatre General Maintenance	21,267	21,216	14,063	15,000		15,000
Museum/Astor Theatre Sprinkler Repairs	0	0	18,590	0		0
	<u>45,564</u>	<u>46,564</u>	<u>55,882</u>	<u>49,751</u>	<u>0</u>	<u>38,605</u>

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Expenditures

	2006/2007 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
Library						
Regional Library	69,829	70,203	72,457	71,000		75,020
Library Operations	36,020	52,502	59,590	61,000		59,600
	<u>105,849</u>	<u>122,705</u>	<u>132,047</u>	<u>132,000</u>	<u>0</u>	<u>134,620</u>
Other Recreation and Cultural Services						
Salaries & Benefits	111,752	114,091	194,601	220,477		227,190
Postage/Courier	1,313	1,022	820	1,000		1,200
Telephone	2,092	1,819	1,443	1,800		1,500
Office Supplies	2,677	2,459	2,450	2,000		2,000
Photocopying	1,982	2,419	1,731	2,000		2,000
Travel	3,973	4,227	4,331	5,000		4,000
Consultants Study-Recreation Facility	14,496	31,283	0	0		0
Equipment Repair/Replace	4,965	4,059	3,293	4,500		4,500
Recreation Facility Development	0	0	0	20,000		10,000
Spring Programs	3,277	2,089	1,370	6,564		2,280
Summer Programs	5,990	6,963	7,724	10,600		8,780
Fall Programs	2,764	3,314	3,454	1,800		4,030
Winter Programs	4,216	4,630	3,175	4,450		3,130
Volunteer Recognition	4,197	5,515	6,497	6,000		450
Promotion	1,710	2,021	1,818	1,800		1,800
Community Grants & Programs	20,962	20,500	19,557	20,000		15,000
Summer Staff -Sal & Benefits	12,011	9,881	5,685	0		8,503
Summer Staff Expenses-Pools, etc.	183	100	526	400		2,100
Summer Staff Travel	2,726	1,728	2,230	0		1,000
Aquatic Training	2,022	984	913	1,500		1,500
Memberships	300	393	244	690		300
Training/Workshops	2,120	1,337	1,906	2,000		2,000
Library	1,397	707	74	0		0
Signage	56	2,494	2,764	2,500		2,500
Fund Raising Strategic Planning	0	19,819	32,102	0		0
Fitness Training	0	0	0	0		6,000
Physical Activity Strategy	0	0	0	2,500		2,000
Contingency	2,784	2,782	2,011	3,000		2,000
	<u>209,965</u>	<u>246,636</u>	<u>300,719</u>	<u>320,581</u>	<u>0</u>	<u>315,763</u>
Debenture Principal & Interest						
Principal	0	0	0	0		0
Interest	0	0	0	0		0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Recreation & Cultural Services	<u>\$565,413</u>	<u>\$673,238</u>	<u>\$725,844</u>	<u>\$916,109</u>	<u>\$0</u>	<u>\$884,521</u>

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Expenditures

	2006/2007 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
Transfers to Own Reserves, funds & Agencies						
Reserve Transfer-Special Operating Reserve						
Reserve Fund-Spec Oper Res 2nd Gen						
Landfill	\$885,935	\$458,182	\$800,315	\$369,995		\$253,405
Hillsview Acres Operating Reserve	97,943	4,694	30,958	0		0
Reserve fund-Call Centre	9,344	160,218	149,220	0		0
Reserve Fund-Special Projects	0	687,046	345,102	676,224		547,939
Reserve Fund-Spec Oper Res-Sewer	0	0	1,294	18,246		29,567
Reserve Fund-Diversion Credits	87,553	68,375	51,792	51,790		61,780
	<u>1,080,775</u>	<u>1,378,515</u>	<u>1,378,681</u>	<u>1,116,255</u>	<u>0</u>	<u>892,691</u>
Reserve Transfer-Special Capital Reserve						
Reserve Fund-Equipment Reserve						
Landfill Equipment	125,000	125,000	125,000	125,000		201,283
Equipment Reserve Transfer	65,000	65,000	65,000	65,000		65,000
Equipment Reserve-Fire Departments	20,000	27,000	34,000	34,000		34,000
	<u>210,000</u>	<u>217,000</u>	<u>224,000</u>	<u>224,000</u>	<u>0</u>	<u>300,283</u>

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Expenditures

	2006/2007 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
General Capital Fund						
General Capital Out of Revenue	697,537	794,357	246,221	269,695		84,401
General Capital-Out of Operating Surplus	0	615,613	0	66,500		32,644
	<u>697,537</u>	<u>1,409,970</u>	<u>246,221</u>	<u>336,195</u>	<u>0</u>	<u>117,045</u>
Total Transfers to Own Reserves, funds and agencies	<u>1,988,312</u>	<u>3,005,485</u>	<u>1,848,902</u>	<u>1,676,450</u>	<u>0</u>	<u>1,310,019</u>
Conditional Transfers to other governments and agencies						
Appropriation to Regional School Board	2,428,266	2,449,273	2,556,960	2,591,800		2,573,179
Total Conditional Transfers to other governments and agencies	<u>2,428,266</u>	<u>2,449,273</u>	<u>2,556,960</u>	<u>2,591,800</u>	<u>0</u>	<u>2,573,179</u>
Extraordinary & Special Item						
Pension Transfer	97,111	0	0	0	0	0
Total Fiscal Services	<u>\$4,513,689</u>	<u>\$5,454,758</u>	<u>\$4,405,862</u>	<u>\$4,268,250</u>	<u>\$0</u>	<u>\$3,883,198</u>
Total Expenditures	<u>\$16,532,035</u>	<u>\$17,310,053</u>	<u>\$16,964,556</u>	<u>\$17,132,897</u>	<u>\$0</u>	<u>\$16,697,762</u>
Operating Surplus (Deficit)	<u><u>\$463,450</u></u>	<u><u>\$198,117</u></u>	<u><u>\$58,895</u></u>	<u><u>\$7,960</u></u>	<u><u>\$0</u></u>	<u><u>\$6,779</u></u>

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Hillsview Acres**

	2006/2007 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
SALARIES & BENEFITS						
Salaries & Wages	\$487,146	\$511,528	\$569,573	\$566,595		\$563,653
Benefits	102,162	93,367	133,491	120,574		145,240
	<u>589,308</u>	<u>604,895</u>	<u>703,064</u>	<u>687,169</u>	<u>0</u>	<u>708,893</u>
BUILDING EXPENSES						
Smoke Detectors & Fire Alarm	1,416	400	1,295	2,000		2,000
Electricity	11,697	10,838	11,029	12,000		10,000
Fuel	17,418	17,457	20,444	17,000		15,000
Propane	8,257	10,828	10,595	12,000		9,825
Insurance	4,974	3,314	2,825	5,000		5,175
Sprinkler Repairs	1,352	1,908	6,517	10,000		8,000
General Maintenance	28,870	28,191	24,620	29,000		29,000
	<u>73,984</u>	<u>72,936</u>	<u>77,325</u>	<u>87,000</u>	<u>0</u>	<u>79,000</u>
EQUIPMENT & SUPPLIES						
Equipment & Material Capital	1,345	1,242	472	1,200		1,500
Capital	42,000	54,041	6,162	129,482		34,505
Cleaning Supplies	8,730	6,723	10,789	10,000		9,500
Supplies & Utensils	1,546	1,475	1,299	3,000		3,000
Linen Supplies	546	1,433	502	1,800		1,500
Grounds Maintenance	4,740	6,055	488	6,000		3,000
	<u>58,907</u>	<u>70,969</u>	<u>19,712</u>	<u>151,482</u>	<u>0</u>	<u>53,005</u>
RESIDENT'S EXPENSES						
Food	49,895	51,404	55,093	60,000		60,000
Medical Supplies	5,217	2,744	3,817	5,300		5,000
Sanitary Supplies	2,312	4,551	2,641	4,000		2,000
Activity Supplies	3,102	2,534	2,744	4,000		3,000
	<u>60,526</u>	<u>61,233</u>	<u>64,295</u>	<u>73,300</u>	<u>0</u>	<u>70,000</u>

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Hillsview Acres

	2005/2006 Actual	2007/2008 Actual	2008/2009 Actual	2009/2010 Region Budget	Actual to	2010/2011 Region Budget
OTHER						
Debenture Principal & Interest						
Principal	8,500	8,500	8,500	8,500		8,500
Interest	3,030	2,583	2,094	3,030		1,106
	<u>11,530</u>	<u>11,083</u>	<u>10,594</u>	<u>11,530</u>	<u>0</u>	<u>9,606</u>
Telephone	3,868	3,951	4,239	4,000		4,000
Travel-Administration	2,590	1,956	3,059	2,500		2,700
Training	1,864	2,518	1,407	5,000		5,000
Office Supplies	2,166	2,565	2,683	4,700		2,500
Contingency	7,321	3,715	1,305	5,000		3,000
	<u>17,809</u>	<u>14,705</u>	<u>12,693</u>	<u>21,200</u>	<u>0</u>	<u>17,200</u>
Uncollectible account receivable-Department of Health Funding Change						
	<u>47,921</u>	<u>29,556</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	<u>\$859,985</u>	<u>\$865,377</u>	<u>\$887,683</u>	<u>\$1,031,681</u>	<u>\$0</u>	<u>\$937,704</u>

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Water Utility
Revenue

	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013
	Actual	Region Budget	Region Budget	Region Budget	Region Budget
OPERATING REVENUE					
Meter Sales	\$505,936	\$508,641	\$520,000	\$520,000	\$520,000
Public Fire Protection-Hydrants	197,235	197,235	197,235	197,235	197,235
Sprinkler Service	2,880	3,040	3,040	3,040	3,040
Plate Fee & Shut Off	1,625	2,000	2,000	2,000	2,000
Connection Fee	3,406	2,700	2,700	2,700	2,700
Total Operating Revenues	<u>\$711,082</u>	<u>\$713,616</u>	<u>\$724,975</u>	<u>\$724,975</u>	<u>\$724,975</u>
Non-Operating Revenue					
Interest Earned	\$27,918	\$10,000	\$9,000	\$9,000	\$9,000
	<u>\$27,918</u>	<u>\$10,000</u>	<u>\$9,000</u>	<u>\$9,000</u>	<u>\$9,000</u>
Total Oper. & Non Operating Rev.	<u>\$739,000</u>	<u>\$723,616</u>	<u>\$733,975</u>	<u>\$733,975</u>	<u>\$733,975</u>

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Water Utility

	2008/2009 Actual	2009/2010 Region Budget	2010/2011 Region Budget	2011/2012 Region Budget	2012/2013 Region Budget
OPERATING EXPENDITURES					
Source Of Supply					
Reading Meters	\$11,934	\$12,480	\$12,957	\$13,410	\$13,813
Total Source of Supply	<u>\$11,934</u>	<u>\$12,480</u>	<u>\$12,957</u>	<u>\$13,410</u>	<u>\$13,813</u>
WATER TREATMENT					
Purification Labour	\$26,198	\$27,591	\$28,454	\$29,450	\$30,333
Operation Supply & Expense					
Chemicals & Additives	61,117	75,000	110,000	110,000	110,000
Water Testing	11,122	15,000	13,000	13,000	13,000
	<u>72,239</u>	<u>90,000</u>	<u>123,000</u>	<u>123,000</u>	<u>123,000</u>
Maintenance Treatment Plant					
Main. Structures/Improvements	14,002	15,000	21,500	21,500	21,500
Electricity	47,134	50,000	50,000	50,000	50,000
Generator	408	2,500	1,500	1,500	1,500
Backwash Residue	15,000	15,000	15,000	15,000	15,000
	<u>76,544</u>	<u>82,500</u>	<u>88,000</u>	<u>88,000</u>	<u>88,000</u>
Total Water Treatment	<u>\$174,981</u>	<u>\$200,091</u>	<u>\$239,454</u>	<u>\$240,450</u>	<u>\$241,333</u>

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Water Utility

	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013
	Actual	Region Budget	Region Budget	Region Budget	Region Budget
TRANSMISSION/DISTRIBUTION					
Operation Labour Mains	\$47,026	\$51,417	\$51,631	\$53,438	\$55,041
Operation Labour-Meters	4,590	4,999	4,984	5,158	5,313
Water Leaks-Labour	18,360	19,995	19,935	20,633	21,252
Flushing Labour	14,896	16,425	16,746	17,332	17,852
	<u>84,872</u>	<u>92,836</u>	<u>93,296</u>	<u>96,561</u>	<u>99,458</u>
Maintenance Transmission/Distribution					
Maintenance of Mains (Material)	19,532	25,000	20,000	20,000	20,000
Use of Gravel	3,926	5,000	5,000	5,000	5,000
Maintenance of Meters	2,873	3,500	3,500	3,500	3,500
Maintenance of Hydrants/Valves	12,400	25,000	15,000	15,000	15,000
Maintenance Hydrant/Valve-Labour	7,355	7,998	7,974	8,253	8,501
Street Patching	0	5,000	5,000	5,000	5,000
Town Well (Cowie Pond)	1,768	1,000	1,000	1,000	1,000
	<u>47,854</u>	<u>72,498</u>	<u>57,474</u>	<u>57,753</u>	<u>58,001</u>
Total Transmission/Distribution	<u>\$132,726</u>	<u>\$165,334</u>	<u>\$150,770</u>	<u>\$154,314</u>	<u>\$157,459</u>

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	2008/2009 Actual	2009/2010 Region Budget	2010/2011 Region Budget	2011/2012 Region Budget	2012/2013 Region Budget
Consumer Accounting & Collection					
Accounts Written Off	\$1,224	\$1,500	\$1,500	\$1,500	\$1,500
Salaries & Benefits					
Superintendent	14,984	15,233	15,591	15,591	15,591
Engineer	18,859	20,391	21,020	21,020	21,020
Office Salaries Allocated	55,000	55,000	55,000	55,000	55,000
	88,843	90,624	91,611	91,611	91,611
Administration & General					
General Office Expense					
Office Supplies & Expenses	4,685	7,000	5,000	5,000	5,000
Contracting Services	1,973	26,800	10,000	10,000	10,000
Computer Services	2,566	4,000	3,000	3,000	3,000
Advertising Expense	2,994	2,000	2,000	2,000	2,000
Courses & Seminars	1,966	2,500	2,500	2,500	2,500
Rate Hearing	0	0	0	0	0
	14,184	42,300	22,500	22,500	22,500
Professional Fees					
Auditors	4,500	4,500	4,500	4,500	4,500
Legal	0	500	500	500	500
	4,500	5,000	5,000	5,000	5,000

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	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013
	Actual	Region Budget	Region Budget	Region Budget	Region Budget
Regulatory Expenses					
Public Utility Levy	1,500	1,500	1,500	1,500	1,500
	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>
Insurance	7,363	10,751	13,335	11,074	11,074
	<u>7,363</u>	<u>10,751</u>	<u>13,335</u>	<u>11,074</u>	<u>11,074</u>
Rents-General Property					
Maintenance General Property					
Truck Repairs-Transporation	286	1,500	1,500	1,500	1,500
Water Truck Insurance	1,135	1,311	1,271	1,311	1,311
Excavator Repairs	8,513	8,000	8,000	8,000	8,000
Excavator Insurance	1,048	819	819	819	819
	<u>10,982</u>	<u>11,630</u>	<u>11,590</u>	<u>11,630</u>	<u>11,630</u>
Other General Expenses					
Tools & Shop Expense	4,520	6,500	6,500	6,500	6,500
Safety Equipment	108	1,000	1,000	1,000	1,000
Meal Allowance	675	500	500	500	500
Travel Other	0	500	500	500	500
	<u>5,303</u>	<u>8,500</u>	<u>8,500</u>	<u>8,500</u>	<u>8,500</u>
Total Administration	<u>\$133,899</u>	<u>\$171,805</u>	<u>\$155,536</u>	<u>\$153,315</u>	<u>\$153,315</u>

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	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013
	Actual	Region Budget	Region Budget	Region Budget	Region Budget
Depreciation	\$79,076	\$79,955	\$84,560	\$84,560	\$84,560
Taxes	0	0	0	0	0
Total Operating Expenditures	\$532,616	\$629,665	\$643,277	\$646,049	\$650,480
NON-OPERATING EXPENDITURES					
Debenture Discount	\$0				
Principal Installments LTD	40,934	40,934	40,934	40,934	40,934
Interest on Long Term Debt	39,776	38,845	36,110	34,206	34,033
	80,710	79,779	77,044	75,140	74,967
Capital Expend. out of Operations	325,400	0	0	0	0
Total Non-Operating Expenditures	\$406,110	\$79,779	\$77,044	\$75,140	\$74,967
Total Oper. & Non-Oper. Expend.	\$938,726	\$709,444	\$720,321	\$721,189	\$725,447
Surplus/(Deficit)	(\$199,726)	\$14,172	\$13,654	\$12,786	\$8,528
Surplus beginning of year	\$628,838	\$429,112	\$443,284	\$456,938	\$469,724
Accumulated Surplus End of Year	\$429,112	\$443,284	\$456,938	\$469,724	\$478,252